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MAY 2 3 2005

LOCAL AUDIT & FINANCE DIV.

VILLAGE OF HERSEY Osceola County, Michigan

### FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended December 31, 2004 67 - 3010

### Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 AUDITING PROCEDURES REPORT

	968, as amended. Filing is ma						
Local Government T	Гуре	Local Government Nam Village of Hersey			Cour		
Audit Date	ip 🗵 Village 🗌 Other Opinion Date	Dat	e Accountant Repo	rt Submitted to		sceola	
December 31,	2004 April 29, 20 he financial statements of		April 29, 2005	adored on or	inian	financi	el cicio co coto
prepared in accord	dance with the Statemen for Financial Statement	its of the Governmen	ntal Accounting S	Standards Bo	ard (G	ASB) and	d the Uniform
We affirm that:							
	lied with the <i>Bulletin for th</i>			ent in Michigal	n as re	vised.	
	d public accountants regis	-	•				
	he following. "Yes" responents and recommendation		closed in the fina	ncial stateme	nts, in	cluding th	ne notes, or in
You must check th	e applicable box for each	item below.					
☐ yes ☒ no 1	. Certain component un	nits/funds/agencies o	of the local unit ar	re excluded fr	om the	financial	statements.
☐ yes ☒ no 2	2. There are accumulate earnings (P.A. 275 of		nore of this unit's	unreserved f	und ba	alances/re	atained
☐ yes ☒ no 3	3. There are instances of 1968, as amended).	f non-compliance wit	th the Uniform Ad	ccounting and	Budg	eting Act	(P.A. 2 of
☐ yes ☒ no 4	yes 🗵 no 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.				inance Act		
☐ yes ☒ no 5	no 5. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).						
☐ yes ☒ no 6	☐ yes ☑ no 6. The local unit has been delinquent distributing tax revenues that were collected for another taxing unit.				her taxing		
☐ yes ☒ no 7	yes in 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during they year).				% funded		
☐ yes ☒ no 8	. The local unit uses cre 1995 (MCL 129.241).	dit cards and has no	ot adopted an app	plicable policy	as re	quired by	P.A. 266 of
☐ yes ☒ no 9	. The local unit has not a	adopted an investme	ent policy as requ	iired by P.A.	196 of	1997 (MC	CL 129.95).
We have enclos	sed the following:			Enclosed		o Be warded	Not Required
The letter of comm	nents and recommendation	ons.		x			
Reports on individual federal financial assistance programs (program audits).					X		
Single Audit Repo	rts (ASLGU).						Х
Campbell Kust				•	·		
Campbell, Kusto Street Address			City		ate	Zip	
512 N. Lincoln, Accountant Signature	Suite 100, P.O. Box 686		Bay City		MI	4870	7
Caupbel	U. Kusterer	9 Co. P.C.					į

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### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

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April 29, 2005

To the Village Council Village of Hersey

**INDEPENDENT AUDITOR'S REPORT** 

Osceola County, Michigan

We have audited the accompanying financial statements of the governmental activities, business-type activities and each major fund of Village of Hersey, Osceola County, Michigan as of and for the year ended December 31, 2004, which collectively comprise the Village's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Village of Hersey's management. Our responsibility is to express

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities and each major fund of the Village of Hersey, Osceola County, Michigan as of December 31, 2004, and the respective changes in financial position and cash flows where applicable, of these activities and funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1, the Village has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, as of January 1, 2004.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Village's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Caupbell, Kusterer: Co., P.C.

opinions on these financial statements based on our audit.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended December 31, 2004

The Management's Discussion and Analysis report of the Village of Hersey covers the Village's financial performance during the year ended December 31, 2004.

#### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at December 31, 2004, totaled \$239,053.25 for governmental activities and \$201,060.71 for business activities. Overall total capital assets remained approximately the same.

Overall revenues were \$259,684.53 (\$132,176.78 from governmental activities and \$127,507.75 from business-type activities). Governmental activities had a \$20,740.53 increase in net assets. Business-type activities had an increase in net assets of \$81,806.79.

We did not incur any new debt.

### **OVERVIEW OF FINANCIAL STATEMENTS**

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Village and the notes to the financial statements.

- The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental and business-type activities.
- The remaining statements are fund financial statements, which focus on individual parts of the Village in more detail.
  - The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

#### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Village as a whole using accounting methods used by private companies. The statement of net assets includes all of the Village's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Village are reported as governmental activities and business-type activities. These include the General Fund, the Major Street Fund, the Local Street Fund, the Ball Park Fund, the Cemetery Fund, the Cemetery Perpetual Care Fund and the Blodgott Landing Park Fund.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended December 31, 2004

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Village's funds, focusing on significant (major) funds not the Village as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Village Council also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Village has the following types of funds:

Governmental Funds: Some of the Village's activities are included in the governmental fund category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Village's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Village's governmental funds include the General Fund, the Major Street Fund, the Local Street Fund, the Ball Park Fund, and the Cemetery Fund, and the Cemetery Perpetual Care Fund.

Business Type Funds: The Village has a Blodgott Landing Park Fund which includes the activity of providing recreation to Village residents.

### FINANCIAL ANALYSIS OF THE VILLAGE AS A WHOLE

During 2004, we completed the construction of the Blodgott Landing Park.

Total cash in bank at December 31, 2004, was \$166,705.84.

Outstanding principal on long-term debt was \$185,000.00 on December 31, 2004.

### FINANCIAL ANALYSIS OF THE VILLAGE'S FUNDS

The General Fund pays for most of the Village's governmental services. The most significant is public works which incurred expenses of \$23,606.06. The Blodgott Landing Park Fund incurred \$11,443.00 in depreciation expense and \$26,365.46 in other operating expenses.

### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Village's business-type activities invested \$166,165.26 in capital assets.

The Village's business-type activities paid \$5,000.00 of principal on the long-term debt payable.

### **KNOWN FACTORS AFFECTING FUTURE OPERATIONS**

The future of state revenue sharing is very clouded and it represents a significant portion of our income.

### CONTACTING THE VILLAGE'S MANAGEMENT

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Village's finances and to demonstrate the Village's accountability for the revenues it receives. If you have any questions concerning this report, please contact the Village Clerk or Village Treasurer at 231-832-8055.

### GOVERNMENT-WIDE STATEMENT OF NET ASSETS December 31, 2004

_		GovernmentalActivities	Business-TypeActivities	Total
	ASSETS:			
	CURRENT ASSETS:			
_	Cash in bank	158 525 39	8 180 45	166 705 84
	Taxes receivable	11 644 96	-	11 644 96
	Due from State of Michigan	12 432 71	-	12 432 71
_	Total Current Assets	182 603 06	8 180 45	190 783 51
	NONCURRENT ASSETS:			
_	Capital Assets	57 896 13	400 516 26	458 412 39
	Less: Accumulated Depreciation	(8 803 71)	(11 443 00)	(20 246 71)
	Total Noncurrent Assets	49 092 42	389 073 26	438 165 68
_	TOTAL ASSETS	231 695 48	397 253 71	628 949 19
<del>-</del>	LIABILITIES AND NET ASSETS:			
	LIABILITIES:			
	CURRENT LIABILITIES:			
_	Accounts payable	918 54	_	918 54
	Payroll taxes payable	2 916 59	_	2 916 59
	Internal balances	(11 193 00)	11 193 00	2 9 10 59
-	Total Current Liabilities	(7 357 87)	11 193 00	2 925 12
			11 100 00	3 835 13
	NONCURRENT LIABILITIES:			
	Bonds payable	-	147 000 00	147 000 00
	Contract payable	-	38 000 00	38 000 00
	Total Noncurrent Liabilities	-	185 000 00	185 000 00
	Total Liabilities	(7 357 87)	196 193 00	188 835 13
_	NET ASSETS:			
	Invested in Capital Assets,			
	Net of Related Debt	49 092 42	192 880 26	241 972 68
	Restricted	27 168 30	-	27 168 30
	Unrestricted	162 792 63	8 180 45	170 973 08
	Total Net Assets	239 053 35	201 060 71	440 114 06
-	TOTAL LIABILITIES AND NET ASSETS	231 695 48	<u>397 253 71</u>	628 949 19

### GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended December 31, 2004

		Program Revenue		Governmental Activities
FUNCTIONS/PROGRAMS Governmental Activities:	Expenses	Charges for Services	Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Assets
Legislative	14 385 22			
General government	29 777 22	- 510 00	-	(14 385 22)
Public safety	480 00	510 00	-	(29 267 22)
Public works	60 997 36	-	-	(480 00)
Recreation and culture	5 796 45	-	2 400 00	(60 997 36)
			2 100 00	(3 696 45)
Total Governmental Activities	<u>111 436 25</u>	510 00	2 100 00	(108 826 25)
Business-Type Activities:				
Recreation and culture	<u>45 700 96</u>	17 490 30	109 959 96	
Total Business-Type Activities	<u>45 700 96</u>	<u>17 490 30</u>	109 959 96	
Total Government	157 137 21	18 000 30	112 059 96	(108 826 25)
General Revenues:				
Property taxes				15.515.15
State revenue sharing				43 848 40
Interest				77 692 65
Miscellaneous				1 507 64
Total General Revenues				<u>6 518 09</u>
Total Celleral Nevellues				<u>129 566 78</u>
Change in net assets				20 740 53
Net assets, beginning of year				218 312 82
Net Assets, End of Year				239 053 35

Total
Net (Expense)
Revenue and
Changes in Net
Assets
(14 385 22)
(29 267 22)
(480 00)
(460 00) (60 007 36)
(60 997 36)
(3 696 45)
(400.000.05)
(108 826 25)
04 740 00
<u>81 749 30</u>
04 740 00
<u>81 749 30</u>
(07.070.05)
(27 076 95)
40.040.40
43 848 40
77 692 65
1 565 13
<u>6 518 09</u>
<u>129 624 27</u>
102 547 32
<u>337 566 74</u>
<u>440 114 06</u>

### BALANCE SHEET - GOVERNMENTAL FUNDS December 31, 2004

Access	General	Major Street	Local Street	Cemetery Perpetual Care
<u>Assets</u>				
Cash in bank	33 620 24	73 344 41	21 298 98	27 168 30
Taxes receivable	11 644 96	-	-	-
Due from State of Michigan	5 679 00	4 541 03	2 212 68	-
Due from other funds	<u>11 193 00</u>	-	-	
Total Assets	62 137 20	77 885 44	23 511 66	27 168 30
Liabilities and Fund Equity				
Liabilities:				
Accounts payable	918 54	-	-	_
Payroll taxes payable	2 916 59		-	-
Total liabilities	3 835 13		_	-
Fund equity:				
Fund balances:				
Reserved	-	-	_	27 168 30
Unreserved:				_, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Undesignated	<u>58 302 07</u>	<u>77 885 44</u>	23 511 66	_
Total fund equity	<u>58 302 07</u>	77 885 44	23 511 66	27 168 30
Total Liabilities and Fund Equity	62 137 20	<u>77 885 44</u>	23 511 66	27 168 30

<u>-</u>	Other Funds	Total
	3 093 46 - -	158 525 39 11 644 96 12 432 71 11 193 00
•	3 093 46	193 796 06
•	-	918 54 2 916 59
•		3 835 13
	3 093 46 3 093 46	27 168 30 162 792 63 189 960 93
	3 093 46	<u>193 796 06</u>

# RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS December 31, 2004

239 053 35

-	TOTAL FUND BALANCES – GOVERNMENTAL FUNDS	189 960 93
_	Amounts reported for governmental activities in the statement of net assets are different because –	
	Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:	
	Capital assets at cost Accumulated depreciation	57 896 13 (8 803 71
	Long-term debt liabilities are not due and payable in the current period and therefore are not reported in the governmental funds:	
-	Long-term debt	
	TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES	239 053 35

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS Year ended December 31, 2004

	General	Major Street	Local Street	Cemetery Perpetual Care
Revenues:	<u> </u>	Oliver	Otreet	Cale
Property taxes	43 848 40	-	-	_
Licenses and permits	60 00	-	_	_
State revenue sharing	32 218 00	30 536 26	14 938 39	-
Charges for services	-	_	-	-
Interest	38 73	614 20	166 14	679 40
Miscellaneous	6 518 09	-		
Total revenues	82 683 22	<u>31 150 46</u>	<u>15 104 53</u>	679 40
Expenditures:				
Legislative:				
Village Council	14 385 22	-	_	_
General government:				-
President	1 500 00	-	-	_
Elections	1 226 22	•	-	_
Audit	3 900 00	-	_	-
Clerk	8 001 04	•	-	_
Treasurer	3 855 96	-	-	•
Village hall and grounds	6 579 00	-	-	-
Cemetery	-	-	-	-
Public safety:				
Planning and zoning	480 00	•	-	-
Public works:				
Department of Public Works	18 175 27		•	-
Highways and streets	- -	23 164 02	12 067 87	-
Street lighting Recreation and culture:	5 430 79	-	-	-
Recreation and culture:				
Parks	4 200 05	-	-	•
raiks	1 296 65		-	
Total expenditures	64 830 15	23 164 02	12 067 87	•
Excess (deficiency) of revenues				
over expenditures	<u>17 853 07</u>	7 986 44	3 036 66	679 40
Other financing sources (uses):				
Operating transfers in	_	_	_	
Operating transfers out	(5 580 00)	_	_	(679 40)
Total other financing sources (uses)	(5 580 00)	-	-	(679 40)
Excess (deficiency) of revenues and other sources over expenditures				- <del></del>
and other uses	12 273 07	7 986 44	3 036 66	-
Fund balances, January 1	46 029 00	69 899 00	20 475 00	27 168 30
Fund Balances, December 31	58 302 07	77 885 44	23 511 66	27 168 30

	Funds	Total
-	-	43 848 40
	-	60 00
	450.00	77 692 65
_	450 00 9 17	450 00
<del></del>	<u>2 100 00</u>	1 507 64 8 618 09
	2 559 17	132 176 78
-		102 110 10
-	-	14 385 22
	-	1 500 00
_	•	1 226 22
	-	3 900 00
	-	8 001 04
	-	3 855 96
<b>-</b>	-	6 579 00
	4 715 00	4 715 00
	-	480 00
	-	18 175 27
	-	35 231 89
	-	5 430 79
	4 499 80	4 499 80
•		1 296 65
	9 214 80	109 276 84
•	(6 655 63)	22 899 94
1	6 259 40	6 259 40
	-	(6 259 40)
	6 259 40	
•		
	(396 23)	22 899 94
	3 489 69	167 060 99
	3 093 46	<u>189 960 93</u>

Other

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended December 31, 2004

-	NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS	22 899 9
	Amounts reported for governmental activities in the Statement of Activities are different because:	
-	Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation	
-	Depreciation Expense Capital Outlay	(2 159 41 -
-	Repayment of debt principal is an expenditure in the governmental funds, the repayment does not have an effect in the statement of activities but does reduce the debt balance in the statement of net assets.	
-	Principal payments on long-term debt	_
	CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	20 740 52

### STATEMENT OF NET ASSETS – BUSINESS-TYPE FUNDS December 31, 2004

-	ASSETS: CURRENT ASSETS:	Blodgett Landing Park Fund
	Cash in bank	<u>8 180 45</u>
-	Total Current Assets	8 180 45
<b></b>	NONCURRENT ASSETS: Capital Assets Less: Accumulated Depreciation	400 516 26 (11 443 00)
	Total Noncurrent Assets	389 073 26
	TOTAL ASSETS	397 253 71
-	LIABILITIES AND NET ASSETS:	
-	LIABILITIES: CURRENT LIABILITIES: Due to General Fund	11 193 00
	Total Current Liabilities	11 193 00
-	NONCURRENT LIABILITIES: Bonds payable Contract payable Total Noncurrent Liabilities	147 000 00 38 000 00 185 000 00
-	Total Liabilities	196 193 00
•	NET ASSETS: Invested in Capital Assets, Net of Related Debt Unrestricted	192 880 26 8 180 45
	Total Net Assets	201 060 71
•	TOTAL LIABILITIES AND NET ASSETS	397 253 71

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS – BUSINESS-TYPE FUNDS Year ended December 31, 2004

•		Blodgett Landing Park Fund
	OPERATING REVENUES:	
	Charges for services	11 845 30
	Miscellaneous	564500
	Total Operating Revenues	<u>17 490 30</u>
	OPERATING EXPENSES:	
	Culture and recreation:	
	Wages	8 539 88
	Payroll taxes	612 14
	Supplies	5 291 50
	Utilities	2 614 70
	Repairs and maintenance	7 785 01
	Miscellaneous	1 522 23
	Depreciation	<u> 11 443 00</u>
	Total Operating Expenses	37 808 46
	Operating Income (loss)	(20 318 16)
	NONOPERATING REVENUES (EXPENSES):	
	State grant	109 959 96
	Interest income	57 49
	Interest expense	(7 892 50)
		(1 002 00)
	Total Nonoperating Expenses	102 124 95
	Change in net assets	81 806 79
		01 000 79
	Net assets, beginning of year	<u> 119 253 92</u>
	Net Assets, End of Year	201 060 71

### <u>STATEMENT OF CASH FLOWS – BUSINESS TYPE FUNDS</u> Year ended December 31, 2004

<b>*</b>		Blodgett Landing Park Fund
	CASH FLOWS FROM OPERATING ACTIVITIES:	
	Cash received from customers	17 490 30
	Cash payments to employees for services	(8 539 88)
	Cash payments to suppliers	(17 825 58)
	Net cash provided (used) by operating activities	(8 875 16)
-	CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:	
	Net borrowings (repayments) with other funds	00 000 8
-	Net cash provided (used) by non-capital financing activities	8 000 00
	CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:	
	Proceeds from state grant	109 959 96
-	Additions to capital assets	(166 165 26)
	Principal on long-term debt	(5 000 00)
	Interest on long-term debt	(7 892 50)
_	Net cash provided (used) by capital and related financing activities	(69 097 80)
	CASH FLOWS FROM INVESTING ACTIVITIES:	-
	Interest on investments	57 49
	Net increase (decrease) in cash	(69 915 47)
-	Cash beginning of year	78 095 92
		10 033 32
	Cash End of Year	<u>8 180 45</u>
	RECONCILIATION OF INCOME (LOSS) FROM OPERATIONS TO NET CASH PROVIDED BY OPERATING ACTIVITIES:	
_	Income (loss) from operations	
	Adjustments to reconcile income (loss) from operations to net	(20 318 16)
	cash provided (used) by operating activities:	
	Depreciation	11 443 00
	Net Cash Provided (Used) by Operating Activities	(8 875 16)
		1001010)

### NOTES TO FINANCIAL STATEMENTS December 31, 2004

### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Village of Hersey, Osceola County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### **Reporting Entity**

The financial statements of the Village contain all the Village funds that are controlled by or dependent on the Village's executive or legislative branches.

The reporting entity is the Village of Hersey. The Village is governed by an elected Village Council. As required by generally accepted accounting principles, these financial statements present the Village as the primary government.

### **Government-Wide and Fund Financial Statements**

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental and business-type funds are reported as separate columns in the fund financial statements.

### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

### NOTES TO FINANCIAL STATEMENTS December 31, 2004

### Note 1 - Summary of Significant Accounting Policies (continued)

#### General and Special Revenue Funds

The General Fund, the Major Street Fund, the Local Street Fund, the Ball Park Fund and the Cemetery Fund receive and account for the monies collected to provide the general governmental services of the Village. The General Fund is used to account for all transactions not properly accounted for in any other fund.

#### **Proprietary Funds**

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Blodgett Landing Park enterprise fund are charges to customers for services. Operating expenses for the enterprise fund include the cost of services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

#### Permanent Fund

The Cemetery Perpetual Care Fund reports resources that are legally restricted.

#### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Village. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### **Inventories**

Inventories of supplies are considered to be immaterial and are not recorded.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on July 1 of the following year. These taxes are due on August 31. The Village 2003 tax roll millage rate was 10.6815 mills, and the taxable value was \$4,105,182.00.

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

### NOTES TO FINANCIAL STATEMENTS December 31, 2004

### Note 1 - Summary of Significant Accounting Policies (continued)

#### **Capital Assets**

Capital assets are defined by the Village as assets with an initial cost of more than \$5,000.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings and improvements Vehicles and equipment

35 years 15 years

### Compensated Absences (Vacation and Sick Leave)

Village employees are not allowed to accumulate vacation and sick pay and therefore no accumulated amount is recorded in the financial statements.

#### Post-employment Benefits

The Village provides no post-employment benefits to past employees.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### **Accounting Change**

Effective January 1, 2004, the Village implemented the provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments (GASB No. 34). Changes to the Village's financial statements as a result of GASB No. 34 are as follows:

A Management's Discussion and Analysis (MD&A) section providing analysis of the Village's overall financial position and results of operations has been included.

Government-wide financial statements (Statement of Net Assets and Statement of Activities) prepared using the full accrual accounting for all the Village's activities have been provided.

Capital assets in the governmental activities column of the Statement of Net Assets include net assets totaling \$49,092.42.

### NOTES TO FINANCIAL STATEMENTS December 31, 2004

### Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Village Council for consideration.
- The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- The budgets are adopted at the activity level by a majority vote of the Village Council.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Village Council.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Village Council during the fiscal year.

#### Note 3 – Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Village to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Village Council has designated two banks for the deposit of Village funds. The investment policy adopted by the council in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Village's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

Amounts

**Total Deposits** 

166 705 84

### NOTES TO FINANCIAL STATEMENTS December 31, 2004

### Note 3 - Deposits and Investments (continued)

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	107 000 00 61 357 56
Total Deposits	<u>168 357 56</u>

The Village of Hersey did not have any investments as of December 31, 2004.

### Note 4 - Capital Assets

Capital asset activity of the Village's Governmental and Business-Type activities for the current year was as follows:

_	Balance 1/1/04	Additions	Deletions	Balance 12/31/04
Governmental Activities: Land	25 505 00	•	-	25 505 00
Equipment	32 391 13		-	<u>32 391 13</u>
Total	57 896 13	-	-	57 896 13
Accumulated Depreciation	(6 644 30)	(2 159 41)	***	(8 803 71)
Net Governmental Capital Assets	51 251 83	(2 159 41)		49 092 42
Business-Type Activities: Blodgett Landing Park	234 351 00	166 165 26	-	400 516 26
Accumulated Depreciation	<u> </u>	(11 443 00)	<b>40</b>	(11 443 00)
Net Business-Type Capital Assets	234 351 00	<u>154 722 26</u>	_	<u>389 073 26</u>

### Note 5 - Interfund Receivables and Payables

The amounts of interfund receivables and payables are as follows:

<u>Fund</u>	Interfund Receivable	<u>Fund</u>	Interfund Payable
General	<u>11 093 00</u>	Blodgett Landing Park	11 093 00
Total	<u>11 093 00</u>	Total	11 093 00

#### NOTES TO FINANCIAL STATEMENTS December 31, 2004

### Note 6 - Changes in Long-Term Debt

A summary of changes in long-term debt follo	ows:		
		gett Landing Park F	und
	Bonds		Contract
	Payable		Payable
Debt Payable – Beginning of Year	150 000 00	40 000 00	190 000 00
Debt Retired	3 000 00	2 000 00	5 000 00
Debt Payable – End of Year	147 000 00	38 000 00	185 000 00
General Obligation, Limited Tax Bonds \$150,000.00, 2003 Blodgett Park bonds do to \$15,000.00 through November 1, 2023;	ue in annual installment interest from 2.30% to	ts of \$3,000.00 4.40%	147 000 00
Installment Purchase Agreement			
\$40,000.00 Blodgett Park installment agre	ement is due in annual	installments of	
\$2,000.00 to \$3,000.00 through November	r 1, 2018; plus interest a	at 4.64%	38 000 00
Total			185 000 00

The annual requirements to amortize all debt outstanding for the reporting entity as of December 31, 2004, including interest payments of \$91,233.00 are as follows:

Year Ending December 31	General Obligation Bonds	Installment Purchase Agreement	Total
2005	9 968 00	3 763 00	13 731 00
2006	9 864 00	3 670 00	13 534 00
2007	9 747 00	4 078 00	13 825 00
2008	10 623 00	3 962 00	14 585 00
2009-2031	183 983 00	36 575 00	220 558 00
Total	224 185 00	52 048 00	276 233 00

### Note 7 - Blodgett Landing Park Bonds Payable

IIILE OF ISSUE	Village Share Bonds Series 2003
PURPOSE	Construction of Blodgett Landing Park
DATE OF ISSUE	June 2, 2003
INTEREST RATE	2.30% TO 4.40%
INTEREST PAYABLE	November 1

### NOTES TO FINANCIAL STATEMENTS December 31, 2004

Note 7 - Blodgett Landing Park Bonds Payable (continued)

**AMOUNT OF ISSUE** 

150 000 00

**AMOUNT REDEEMED** 

Prior to Current Period During Current Period

3 000 00

BALANCE OUTSTANDING - December 31, 2004

<u>147 000 00</u>

### SCHEDULE OF BOND PRINCIPAL AND INTEREST REQUIREMENTS

Due Date	Total	Interest	Principal
November 1, 2005	9 968 00	5 968 00	4 000 00
November 1, 2006	9 864 00	5 864 00	4 000 00
November 1, 2007	9 747 00	5 747 00	4 000 00
November 1, 2008	10 623 00	5 623 00	5 000 00
November 1, 2009	10 459 00	5 459 00	5 000 00
November 1, 2010	10 286 00	5 286 00	5 000 00
November 1, 2011	10 106 00	5 106 00	5 000 00
November 1, 2012	10 919 00	4 919 00	6 000 00
November 1, 2013	10 684 00	4 684 00	6 000 00
November 1, 2014	10 445 00	4 445 00	6 000 00
November 1, 2015	11 198 00	4 198 00	7 000 00
November 1, 2016	10 905 00	3 905 00	7 000 00
November 1, 2017	11 607 00	3 607 00	8 000 00
November 1, 2018	11 267 00	3 267 00	8 000 00
November 1, 2019	14 923 00	2 923 00	_
November 1, 2020	15 407 00	2 407 00	12 000 00
November 1, 2021	14 841 00		13 000 00
November 1, 2022	15 276 00	1 841 00	13 000 00
November 1, 2023		1 276 00	14 000 00
November 1, 2025	<u> 15 660 00</u>	660 00	<u>15 000 00</u>
Total	224 105 00	77 405 00	
I Otal	<u> 224 185 00</u>	77 185 00	147 000 00

#### PRIOR REDEMPTION

Bonds will be subject to redemption prior to maturity at the option of the Village, in any order, in whole or part, in integral multiples of \$1,000.00, on any date, at par, plus accrued interest to the redemption date.

### Note 8 - Deferred Compensation Plan

The Village does not have a deferred compensation plan.

#### Note 9 - Pension Plan

The Village does not have a pension plan.

### NOTES TO FINANCIAL STATEMENTS December 31, 2004

#### Note 10 - Risk Management

The Village is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Village has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 11 - Reserved Fund Balances

The fund balance in the Cemetery Perpetual Care Fund includes a reservation of \$27,168.20.

### Note 12 - Transfers In and Transfers Out

For the fiscal year ended December 31, 2004, the Village made the following interfund transfers:

<u>Fund</u>	Transfers In	Transfers Out
General	-	6 259 40
Ball Park	500 00	•
Cemetery	5 759 40	-
Total	<u>6 259 40</u>	6 259 40

### Note 13 - Building Permits

The Village does not issue building permits.

### BUDGETARY COMPARISON SCHEDULE - GENERAL FUND Year ended December 31, 2004

	Original	Final		Variance with Final Budget Over
Revenues:	<u>Budget</u>	Budget	Actual	(Under)
Property taxes	42 000 00	42 000 00	40.040.40	
Licenses and permits	150 00	42 000 00 60 00	43 848 40	1 848 40
State revenue sharing	30 000 00	28 575 00	60 00	-
Interest	50 00	35 00	32 218 00	3 643 00
Miscellaneous	1 500 00	1 500 00	38 73 <u>6 518 09</u>	3 73 5 018 09
Total revenues	73 700 00	72 170 00	<u>82 683 22</u>	10 513 22
Expenditures:				
Legislative:				
Village Council	25 000 00	25 000 00	14 385 22	(40.044.70)
General government:		20 000 00	14 303 22	(10 614 78)
President	2 000 00	2 000 00	1 500 00	(500.00)
Elections	1 220 00	1 230 00	1 226 22	(500 00)
Audit	3 900 00	3 900 00	3 900 00	(3 78)
Clerk	10 650 00	10 675 00	8 001 04	(2 673 96)
Treasurer	4 600 00	4 600 00	3 855 96	(744 04)
Village hall and grounds	7 000 00	7 000 00	6 579 00	(421 00)
Public safety:				(121 00)
Planning and zoning Public works:	600 00	600 00	480 00	(120 00)
Department of Public Works	20,000,00	00 000 00		
Street lighting	20 000 00 5 500 00	20 000 00	18 175 27	(1 824 73)
Recreation and culture:	5 500 00	5 500 00	5 430 79	(69 21)
Parks	1 500 00	4 500 00	4.000.00	
Contingency	15 800 00 15 800 00	1 500 00	1 296 65	(203 35)
	13 000 00	<u>25 824 00</u>	-	(25 824 00)
Total expenditures	97 770 00	107 829 00	64 830 15	(42 998 85)
Excess (deficiency) of revenues				
over expenditures	(24 070 00)	(35 659 00)	<u> 17 853 07</u>	53 512 07
Other financing sources (uses):				
Operating transfers out	(6 000 00)	(6 000 00)	(5 580 00)	420.00
Total other financing sources (uses)	(6 000 00)	(6 000 00)	(5 580 00)	420 00 420 00
Excess (deficiency) of revenues and	other			
sources over expenditures and	Other			
other uses	(30 070 00)	(41 659 00)	12 273 07	53 932 07
Fund balance, January 1	30 070 00	41 659 00	46 029 00	4 370 00
Fund Balance, December 31	_	_	<u>58 302 07</u>	58 302 07

### BUDGETARY COMPARISON SCHEDULE – MAJOR STREET FUND Year ended December 31, 2004

Revenues;	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
	04.000.00			
State revenue sharing	24 000 00	24 000 00	30 536 26	6 536 26
Interest	200 00	<u>590 00</u>	614 20	24 20
Total revenues	24 200 00	24 590 00	<u>31 150 46</u>	6 560 46
Expenditures: Public works:				
Highways and streets	46 730 00	<u>55 373 00</u>	23 164 02	(32 208 98)
Total expenditures	46 730 00	<u>55 373 00</u>	23 164 02	(32 208 98)
Excess (deficiency) of revenues				
over expenditures	(22 530 00)	(30 783 00)	7 986 44	38 769 44
Fund balance, January 1	67 900 00	64 120 00	69 899 00	5 779 00
Fund Balance, December 31	45 370 00	33 337 00	77 885 44	44 548 44

### BUDGETARY COMPARISON SCHEDULE - LOCAL STREET FUND Year ended December 31, 2004

	Original	Final		Variance with Final Budget Over
	Budget	Budget	Actual	(Under)
Revenues:				(Onder)
State revenue sharing	15 000 00	14 970 00	14 938 39	(31 61)
Interest	55 00	159 00	166 14	7 14
Total revenues	<u>15 055 00</u>	15 129 00	<u> 15 104 53</u>	(24 47)
Expenditures: Public works:				
Highways and streets	<u> 18 177 00</u>	19 951 00	12 067 87	(7 883 13)
Total expenditures	18 177 00	<u>19 951 00</u>	12 067 87	(7 883 13)
Excess (deficiency) of revenues				
over expenditures	(3 122 00)	(4 822 00)	3 036 66	7 858 66
Fund balance, January 1	29 400 00	19 760 00	20 475 00	715 00
Fund Balance, December 31	<u>26 278 00</u>	14 938 00	23,511 66	<u>8 573 66</u>

### BUDGETARY COMPARISON SCHEDULE – CEMETERY PERPETUAL CARE FUND Year ended December 31, 2004

Revenues:	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Interest	395 00	670 00	679 40	9 40
Total revenues	395 00	670 00	679 40	9 40
Expenditures	-	•	**	-
Total expenditures		-		
Excess (deficiency) of revenues over expenditures	395 00	670 00	679 40	9 40
Other financing sources (uses): Operating transfers out Total other financing sources (uses)	(120 00) (120 00)	(700 00) (700 00)	(679 40) (679 40)	(20 60) (20 60)
Excess (deficiency) of revenues and other sources over expenditures and other uses	275 00	(30 00)	-	30 00
Fund balance, January 1	27 000 00	27 000 00	27 168 30	168 30
Fund Balance, December 31	<u> 27 275 00</u>	26 970 00	27 168 30	198 30

### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended December 31, 2004

	Village Council:	
	Wages	4 340 00
_	Professional services	1 702 75
	Printing and publishing	673 65
	Insurance	6 120 00
	Miscellaneous	1 548 82
-		14 385 22
	President:	14 303 22
	Wages	1 500 00
_		
	Elections:	
	Wages	365 50
_	Supplies	557 77
	Miscellaneous	302 95
	Clerk;	1 226 22
-	Salary	4 800 00
	Salary – deputy clerk	675 00
	Office supplies Office rent	1 086 64
•	Miscellaneous	600 00
	Miscellaticods	<u>839 40</u>
	Treasurer:	8 001 04
	Salary	
	Office supplies	2 503 20
	Professional services	500 28
	Office rent	252 48
•		600 00
	Village hall and grounds:	3 855 96
	Insurance	470.00
	Utilities	472 00 1 133 96
•	Repairs and maintenance	1 133 86
		<u>4 973 14</u> <u>6 579 00</u>
	Planning and zoning:	037900
t .	Wages	480 00
		400 00
	Department of Public Works:	
	Wages	9 610 00
	Operating supplies	1 819 78
	Sidewalks	335 59
	Utilities Page 1 and a sixty	1 866 43
•	Repairs and maintenance	4 543 47
	Street lighting:	18 175 27
	Utilities	
•	Othities	<u>5 430 79</u>
	Parks:	
	Salaries	
	Repairs and maintenance	580 00
	Miscellaneous	466 86
	······································	<u>249 79</u>
		<u> </u>
	Total Expenditures	
		64 930 15

## COMBINING BALANCE SHEET - ALL SPECIAL REVENUE FUNDS December 31, 2004

<u>Assets</u>	Major Street	Local Street	Ball Park	Cemetery
Cash in bank Due from State of Michigan	73 344 41 4 541 03	21 298 98 2 212 68	113 90	2 979 56
Total Assets	<u>77 885 44</u>	23 511 66	113_90	2 979 56
Liabilities and Fund Balances				
Liabilities Total liabilities	-	-		
Fund balances: Unreserved:				
Undesignated Total fund balances	77 885 44 77 885 44	23 511 66 23 511 66	113 90 113 90	2 979 56 2 979 56
Total Liabilities and Fund Balances	77 885 44	23 511 66	113 90	2 979 56

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL SPECIAL REVENUE FUNDS Year ended December 31, 2004

Davis	Major Street	Local Street	Ball Park	Cemetery
Revenues: State revenue sharing Charges for services	30 536 26	14 938 39	-	_
Interest Miscellaneous	614 20	166 14	2 15 2 100 00	450 00 7 02 
Total revenues	31 150 46	<u>15 104 53</u>	2 102 15	<u>457 02</u>
Expenditures: General government: Cemetery				
Public works:	-	-	-	4 715 00
Highways and streets Culture and recreation:	23 164 02	12 067 87	-	-
Recreation	-	**	4 499 80	_
Total expenditures	23 164 02	12 067 87	4 499 80	4 715 00
Excess (deficiency) of revenues over expenditures	7 986 44	3 036 66	(2 397 65)	(4 257 98)
Other financing sources (uses): Operating transfers in Total other financing sources (uses)	-		500 00 500 00	5 759 40 5 759 40
Excess (deficiency) of revenues and other sources over expenditures				<u> </u>
and other uses	7 986 44	3 036 66	(1 897 65)	1 501 42
Fund balances, January 1	69 899 00	20 475 00	2 011 55	1 478 14
Fund Balances, December 31	77 885 44	23 511 66	113 90	2 979 56

-	Total
-	45 474 65 450 00 789 51
-	2 100 00 48 814 16
•	4 715 00
•	35 231 89
-	4 499 80
•	4 367 47
	6 259 40 6 259 40
<b>n</b>	10 626 87
•	93 863 69
	104 490 56

### BALANCE SHEET – PERMANENT FUND December 31, 2004

	Cemetery Perpetual Care
<u>Assets</u>	
Cash in bank	27 168 30
Total Assets	27 168 30
Liabilities and Fund Balance	
Liabilities:	_
Total liabilities	-
Fund balance:	
Reserved	<u>27 168 30</u>
Total fund balance	27 168 30
Total Liabilities and Fund Balance	<u>27 168 30</u>

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – PERMANENT FUND Year ended December 31, 2004

	Cemetery Perpetual Care
Revenues:	
Interest	679 4 <u>0</u>
Total revenues	<u>679 40</u>
Expenditures	<u> </u>
Total expenditures	
Excess (deficiency) of revenues over expenditures	679 40
Other financing sources (uses):	
Operating transfers out	(679 40)
Total other financing sources (uses)	(679 40)
Excess (deficiency) of revenues and other sources over expenditures and other uses	-
Fund balance, January 1	27 168 30
Fund Balance, December 31	27 168 30

### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

### AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

April 29, 2005

To the Village Council Village of Hersey Osceola County, Michigan

We have audited the financial statements of the Village of Hersey for the year ended December 31, 2004. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES

We conducted our audit of the financial statements of the Village of Hersey in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Village Council Village of Hersey Osceola County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

#### **GASB 34 IMPLEMENTATION**

The Governmental Accounting Standards Board issued a new reporting model for governmental units which was required to be implemented for the fiscal year ended December 31, 2004. The implementation of this pronouncement for the Village of Hersey began with the year ended December 31, 2004. The daily operations and recording transactions did not change significantly, however, the Village is required to maintain additional records for the year end adjustments to the final presentation format.

### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### **SEGREGATION OF DUTIES**

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Village's financial statements and this communication of these matters does not affect our report on the Village's financial statements, dated December 31, 2004.

To the Village Council Village of Hersey Osceola County, Michigan

#### SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Caupbell, Kusterer & Co., P.C.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants